

2nd Annual STO Excellence



World Class Best Practices in Turnaround Integration & Shutdown Management for Oil & Gas & (Petro)Chemicals

6th - 7th May 2010 Hotel Alexandra, Barcelona, Spain

Shutdown and Turnaround Management has always been a difficult job, but in recent years the interplay of stress factors at organisational level with those of the commercial environment have considerably added to the challenge. Professionals are required to continuously adapt to an increasingly volatile and unpredictable market environment, while coping with the mounting pressures from distinct compartments within their respective organisations.

This Global Conference provides a string of relevant case studies aimed at assisting STO Executives in making the right strategic and operational choices for their market, their company, and their own position. Presentations are centred on the key role of STO managers highlighting the absolute requirement of effective horizontal communication, co-operation and support, and teaching by precept and example how this can be achieved.

A must-attend for all Executives who are committed to advancing beyond Management to true LEADERSHIP, and are open to learning valuable lessons from their experienced and successful peers.

BENEFITS OF ATTENDING

- **Know where you stand** by benchmarking of your own STO strategy, standards & operational implementation against world-class players from your sector
- **Avoid the pitfalls** of poor or incomplete planning, resource allocation, people management or maintenance modelling
- **Maximise your efficiency** in terms of time & resource allocation & maintenance problem-solving
- **Reduce costs** of STO processes by learning and applying the best proven solutions to effectively integrate risk management, maintenance and HSE functions
- **Capitalise on failure** and incident review and analysis by other companies



KEY SPEAKERS INCLUDE

Jan Van Anandel

Global Turnaround Leader, SABIC

Mabruk Issa Suleiman

Head of Abu Dhabi Refinery Inspection, TAKREER

John Alkemade

Director- European Operations, ASSET PERFORMANCE NETWORKS

Adrian Balan-Doltu

Head of Engineering, ROMPETROL

Tom Lenahan

Author of the Global Best-Seller "Turnaround Management & Industry Leadership in STO Excellence"

Kevin Miller

Turnaround Manager, MAERSK OIL

Alex Thomson

Principal Consultant, THE WOODHOUSE PARTNERSHIP

Aurel Mares

Refining Plant Reliability Manager, LUKOIL

Partners



2nd Annual STO Excellence – www.sto-excellence.com

World Class Best Practices in Turnaround Integration and

Conference Day 1 | 6th May 2010

8.30 Registration and coffee

9.00 Opening remarks from the Chairman

9.10 Optimising your turnarounds process over time for maximum business benefit

Turnarounds are big cost drivers, both in terms of fixed cost & also of revenue lost during the turnaround period.

- Optimizing the frequency, scope and duration of your Turnaround process
- Using asset management decision support tools to provide an analytical approach to optimize turnaround intervals.
- Ensuring Sustainable turnarounds, through a structural TM work-process

Jan Van Andel, Global Turnaround Leader, **SABIC**

9.50 The Salvo Project for Turnaround Optimisation

- Defining best practice in the setting of the turnaround work scope
- Introducing the Salvo project
- Managing aging assets
- Asset portfolio costs /risk forecasting
- Doing the right things in turnarounds – at the right time

Alex Thomson, Principal Consultant, **THE WOODHOUSE PARTNERSHIP**

10.20 Impact of Risk-Based Inspection on Turnaround Project Scope Management

- How do we manage the turnaround scope in order to avoid last minute changes pre execution?
- What tools can we implement to ensure an efficient outcome?
- How do we manage change control?

Aurel Mares, Refining Plant Co-ordinator, **LUKOIL**

11.00 Coffee Break

11.30 Dynamic asset integrity management system for downstream turnaround processes.

- Critical point identification and resource re-directing
- Synergising maintenance and HSE functions to maximise total life integrity
- Re-certification – ensuring system flexibility and adaptability

Mabruk Issa Suleiman, Head of Abu Dhabi Refinery Inspection, **TAKREER**

12.10 “The Importance of Capital Project & Turnaround Integration”

Poor integration is the primary driver of failure in STO performance

- Data indicates that capital intensive turnarounds (Events) are still struggling to meet desired objectives.
- One of the major contributors is poor integration between project and turnaround teams and deliverables.
- Some natural barriers are to be broken down to ensure proper event planning and preparation.
- A “Integration Index” will assist teams to identify and acknowledge the deficiencies at an early stage.

John Alkemade, Director- European Operations, **ASSET PERFORMANCE NETWORKS**

13.00 Lunch

14.30 Optimising the Operator-Contractor Interface

- Establishing a relationship in order to convey a clear message to guarantee efficiency and customer satisfaction
 - Minimize potential risk through a performance based management system
 - Implementing a review & tracking system
-

15.10 Effective Turnaround Cost Management

- Strategic insight & best practice into cost management
 - Avoiding disproportionate budget increases by employing cost management tools
 - Value management and cost controlling
 - Budget preparation and successful pinpointed estimations and forecasting
-

15.50 Round Table Debate:

Challenge Planning & the Myths of Scheduling

- JFK and the planning imperative
- The Ferrari phenomenon
- Why challenge?
- The ultimate planning question
- Using the 5T Challenge planning system
- The myths of scheduling

Tom Lenahan, Author of the Global Best-Seller **“Turnaround Management & Industry Leadership in STO Excellence”**

16.50 Closing Remarks from the Chairman

17.00 Close of Day 1

6th & 7th May 2010 - Book NOW!

Shutdown Management for Oil & Gas & (Petro) Chemicals

Conference Day 2 | 7th May 2010

SHUTDOWN MANAGEMENT

8.30 Registration and coffee

9.00 Opening remarks from chairman

09.10 Case Study

Improving the shutdown process

- Co-ordinating and implementing successful project management
 - Applying innovative management instruments
 - Applying successful review programme
- Adrian Balan-Doltu**, Head of Engineering, ROMPETROL

09.40 Case Study

Communicating and executing a successful shutdown

- Making the right team and competencies selection to develop a successful shutdown process
- Optimising internal communication to ensure a skills driven workforce
- Successful operations management, keeping team goals and strategies aligned

10.20 Plan to Plan – Learn how to take a dysfunctional shutdown strategy and discover a measurable solution by applying a 7-phase work process strategy

- Overcoming the potential problems with the implementation of change
 - Carefully selecting the right people to employ work processes
 - Developing a long term organisational solution
- Kevin Miller**, Turnaround Manager, MAERSK OIL

11.00 Coffee

11.30 Case Study

Emergency Shutdown

- Organisational alignment to minimise hazard and costs of unplanned shutdown/restart procedures
- Containment strategies applied to particular situations
- Environmental risk avoidance and mitigation

12.10 Risk management and HSE during the shutdown process

- Successful pre-event identification of cost and delay risks so as to develop and deliver a successful risk management plan
- Communicating ideas and planning initiatives effectively with contractors in order to ensure a safe shutdown process

13.00 Lunch

14.00 Ensuring the manpower and skills to implement shutdowns efficiently – a contractor's perspective on HR issues

- Conducting internal recruitment for turnaround programme development
- In house versus outsourced turnaround management
- Knowledge transfer
- Duty holder agreements – how they work best

14.40 Closing Keynote Address & Panel Discussion: STO Strategies in a Recessionary Market

- Structuring the decision-making process
- Work analysis, identification and execution
- Adapting work management processes

15.40 Closing Remarks from the Chairman

16.00 End of Conference

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